

Modern slavery statement



Modern slavery statement 2025

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This statement has been issued in accordance with the Modern Slavery Act 2015 and covers BFS Group Limited trading as Bidfood. It has been considered and approved by the Bidfood Board of Directors. This statement demonstrates our commitment to ethical trading, tackling modern slavery and the steps being taken to increase transparency within our supply chain and our own operations.

Introduction: company commitment and pledge

Modern slavery is the umbrella term used to encompass the offences of slavery, servitude, forced or compulsory labour and human trafficking. The term extends to slavery-like practices such as debt bondage, sale and exploitation of children and forced or servile marriage. It is widespread and recognised to be a growing issue, given the rapid rise in global migration. It exists in every region and every type of economy; industrialised, developing or in transition. No sector or industry is untainted. Modern slavery thrives on vulnerable and unprotected workers, and is driven by discrimination, inequality, poverty, and greed for financial gain.

According to the International Labour Organisation (ILO), a staggering 27.6 million people were in forced labour in 2022; the number of people in modern slavery has risen significantly in the last five years. Modern slavery occurs in almost every country in the world, and cuts across ethnic, cultural and religious lines. 52% of all forced labour can be found in upper-middle income or high-income countries, with migrant workers being more than three times more likely to be in forced labour than non-migrant adult workers. In the UK alone, the number of referrals received exceeded 4,000 for the first time in a quarter and is the highest since the NRM (National Referral Mechanism) began in 2009 (Source: www.gov.uk)





At Bidfood, we recognise that modern slavery is a crime that can take many forms; we have a zero-tolerance approach to modern slavery within our own business, with our suppliers of agency labour and in our dealings with our food and non-food product suppliers. We’re committed to putting effective systems and controls in place to safeguard against any form of modern slavery within our business or our supply chains.



Our business and supply chains

Bidfood is a leading foodservice wholesale distributor and a preferred supply partner for over 40,000 customers across the UK who operate in education, healthcare, hotels, pubs, restaurants, contract catering and leisure sites. The map on the right shows all our depot locations.

Our comprehensive product range includes the best of both own brand and leading foodservice brands, everything from store-cupboard ingredients to ready to serve solutions, frozen and chilled food. We also offer a comprehensive range of carefully selected wines, beers, ciders and spirits, as well as quality catering equipment and supplies, including cutlery, cookware, cleaning and disposables.

Our range includes over 13,000 food and non-food products across core range branded and own brand lines.

We have over 1,200 supply chain food partners located around the world.

We also administer [plate2planet](#), a LinkedIn group of 500+ foodservice professionals and stakeholders, aimed at driving progress in ethical and sustainable food production.



We support and provide a range of products with ethical and sustainable features; for further information on our sustainability pledges, policies and credentials, please refer to our latest sustainability report, available at www.bidfood.co.uk/sustainability

People

Our culture and values

Our *three values* have become an important part of our company culture:



Care

Take pride in what you do, no matter what you do



Share

Work together to make great things happen



Dare

Take brave steps to deliver extraordinary results.

At Bidfood, we have a simple mission: to deliver service excellence, make customers' lives easier and help them to grow.

Our aim to be a positive force for change

In 2022, we updated our sustainability priorities and vision statement, creating a statement of purpose in each area:



We aim to progress in all the above by working in partnership with other organisations to lead change.



Relevant policies and standards

Employee conduct and ethics:

We have robust People policies and standards in place to ensure compliance with legislation and fundamental rights at work including freedom of association, workplace behaviour and prevention of discrimination throughout employment. Prior to recruitment, we check that all our potential recruits have the Right to Work in the UK, and 79% of our employees are paid above Living Wage Foundation rates (at time of publication).

Our policies and standards are readily available to our employees through our intranet and notice boards. We partner with a Temporary Agency Neutral Vendor for the provision of agency labour and require agencies that provide staff to Bidfood to adhere to the same strict standards. All of our agency panel are required to agree to our terms and conditions to make sure they are compliant with relevant UK legislation, regulations and codes of practice. Our Neutral Vendor supplier and agency panel have a Gangmaster's licence for the provision of warehouse operatives.

We conduct our own regular audits of our People systems which are designed to identify any indicators of modern slavery, such as anomalies in employee records and ensure that any concerns are promptly investigated. We carry out thorough background checks for certain roles, particularly those in trusted positions such as HR and management. These checks may include criminal record screening, helping us to safeguard against risks associated with modern slavery. These measures form part of our wider approach to maintaining a safe, transparent and ethical working environment.

We have put in place a comprehensive collection of standards and codes of conduct which include fairness, non-discriminatory reporting, respect for human dignity and human rights, health and safety and ethics. Alignment with our core values Care, Share, Dare, is a fundamental component of our performance review framework. These values are embedded early through our 'Vision, Mission and Values' induction sessions, ensuring employees understand and consistently demonstrate them in their roles." Our values are referenced frequently and consistently in internal communications and job descriptions, to make sure they are central to our ways of working. Additionally, we have a Bribery Act compliance programme in place. In cases where behaviour may fall short of our expected code of conduct, appropriate action will be taken including the right to terminate employment.

We're a signatory of the [Dignity at Work Charter](#), which means we've committed to a charter that actively encourages inclusion; we won't tolerate anyone being subject to physical, sexual, racial, psychological, verbal, or any other form of harassment, bullying or abuse.



If any employee has a concern that they feel they can't raise at work, they can contact our external and independent 24-hour whistleblowing hotline, which is described in more detail under 'Monitoring and Remedial Action'.

In our supply chain

We're committed to working with our suppliers to operate ethically and to build greater transparency within our supply chains. We aim to act dutifully and always within the law and regulations in the UK. As a minimum, we expect all suppliers to comply with our ethical code of conduct ([Ethical Trading Policy](#)) which is based on the principles of the Ethical Trading Initiative (ETI) and relevant International Labour Organisation (ILO) standards and conventions. Suppliers must also comply with national and international laws. This would include not only suppliers of our food and non-food products, but also suppliers of "non-inventory" goods and services, which are not for resale i.e. used and/or consumed internally within Bidfood.

Prior to trading, all suppliers undergo a thorough supplier approval process and are expected to provide documented evidence of compliance with Bidfood's Food Safety and Legality standards, the Bribery Act and Bidfood's Ethical Trading Policy. All product suppliers are required to provide their ethical policy, and where applicable, their modern slavery statement. Additionally, social standard certifications such as BSCI, SA8000 or a membership to ETI or SEDEX are also preferred. The non-inventory suppliers' commitments on modern slavery, anti-bribery, health and safety and ethical trading are further reinforced by our standard non-inventory purchasing terms. In addition, suppliers of our own brand products are subjected to further risk assessment and due diligence checks.

When Bidfood runs a tender process, all invited non-inventory suppliers will be subject to more detailed compliance checks and industry-specific requirements, at which time they will be required to provide documentary evidence of their various policies.

As part of the tender process, Bidfood's standard non-inventory purchasing terms and conditions are issued to suppliers. Under these terms, suppliers have an obligation to comply with all Bidfood policies and standards. Further, such suppliers must represent and warrant that they do not use nor have attempted to use, trafficked, bonded, child or forced labour and that they have taken appropriate steps to verify that the same applies to each person within their supply chains.



A non-inventory supplier unable to demonstrate its adherence to the standards required by us would be eliminated from our selection / tender process and, if a current supplier, may be precluded from working with us.

Failure by a supplier to meet our standards may jeopardise their ability to continue to do business with us and are addressed on a case-by-case basis. If, following an in-depth investigation, the supplier still refuses to cooperate with Bidfood's Ethical Trading Policy and due diligence process, we will cease trading with that supplier. If modern slavery or human trafficking is identified in our global supply chain, appropriate investigations will be conducted internally, and the relevant authorities would be contacted.

Bidfood understands the importance of ensuring no aspects of our procurement activity lead to exploitation both within our own sites and our extended supply chain. Within our commercial terms, agreed with our suppliers, we will consider several aspects in line with the above, which include reasonable expectations on pricing and associated benchmarking within the marketplace. We appreciate both from an ethical and ongoing supply chain perspective the importance of treating our suppliers appropriately, such that they would not introduce practices outside of their policies detailed and that all commercial businesses need to operate in a manner appropriate to both parties.

As such we will consider in such evaluation ongoing sustainable pricing from our suppliers, appropriate lead times and payment terms. Unexpected increases in demand are managed via a forecasting process with our supplier base for key periods of fluctuation – including seasonality and 'back to school' peaks, to avoid late high order volumes. Key supply agreements are contracted annually with agreed exit dates. Bidfood will on occasions operate a cost recovery process should our supplier bases' actions lead to costs, but all have been benchmarked and assessed for reasonableness and fairness.



Due diligence processes

In our business

Each quarter the Risk and Assurance Group evaluates all internal and external risks Bidfood might face, and assigns priorities based on the relevant business department. Tackling modern slavery remains a top priority for us. We aim to strengthen our understanding of modern slavery within the business and supply chain and implement effective controls to identify and respond to potential indicators whilst minimising the overall risks.

People Services carry out a regular check of our HR and payroll data to highlight potential indicators of exploitation, for example, duplicate addresses by unrelated employees, duplicate bank account details or duplicate next of kin details. If there is sufficient evidence to warrant further investigation, then we refer this to our local People Operations team, who in turn, will establish if it warrants escalating to the authorities.

In our supply chain

As compliance and adherence to the Modern Slavery Act 2015 remains a priority, we continually evaluated our approach to mitigate this risk.

We divide manufacturing sites in our own brand supply chain into two tiers:

Tier 1 includes manufacturing sites supplying product directly to us



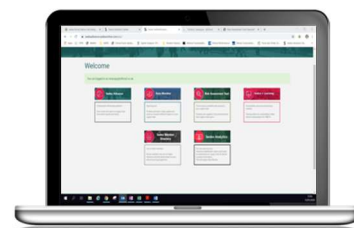
Tier 2 includes manufacturing sites supplying via their supplier to us (external sites under agents and brokers)

This allows us to create a visual representation of the countries our supply chain extends to, and to comprehend the complexity of it.

As of June 2019, we became AB members of the Supplier Ethical Data Exchange (SEDEX), indicating our status as both a buyer and supplier. A new policy has been introduced where all existing own brand suppliers and future suppliers will be required to join this platform. This illustrates their commitment to ethical trading and developing their understanding of ethical standards and practices. Using the knowledge and tools provided by both organisations, SEDEX and Stronger Together we aim to approach the risk of modern slavery more effectively and improve our responsible sourcing practices.

We have connected with all our Own Brand Suppliers and are in the process of:

- Addressing the remaining 14% of our suppliers that have not completed their SAQ on the SEDEX platform to allow us to review the full data set and manage risks evenly across all of our own brand suppliers, target for 100% compliance – end of 2026.



From this, where we have identified suppliers, we consider higher risk we will request further information about their supply chains, and the practices and procedures they have in place. The information received will then be included in the risk assessment. The risk is investigated internally and an appropriate action plan discussed with the supplier where required. Failure to engage and respond appropriately to issues or requests may result in a supplier being delisted.

We have also increased the amount of resource in relation to managing modern slavery risks within our supply chain as we welcomed a new Sustainability Executive. Their responsibilities include managing and further driving the compliance of own brand suppliers in completing and keeping SEDEX information up to date. Our understanding of the risk metrics and data from SEDEX continues to grow and we are actively engaging with and challenging suppliers that show as high risk or haven't closed out non conformances in SMETA audits.

Monitoring and remedial action

Within our business

Often employees are the first people who realise that there may be something seriously wrong within an organisation but often they don't express their concerns. This may be because they feel that speaking up may be seen as being disloyal to colleagues and the organisation, or fear that they may be victimised as a result. Our Whistleblowing Standard aims to encourage and enable our employees to raise serious concerns within Bidfood through approved channels rather than overlooking a problem. We have a 24-hour whistleblowing hotline that anyone can call (employee, contractor or agency worker) if they suspect malpractice, and this is well advertised

across all Bidfood sites. Our whistleblowing procedure is designed to make it easy for anyone to make disclosures, without fear of retaliation; they can telephone, email or log an issue via the website, all in multiple languages.

We operate a Risk and Assurance Group, which includes members of our senior leadership team and entails the review of all risks on a quarterly basis as well as the updating of actions to mitigate those risks. Modern slavery and exploitation within our operations are included on the risk register, which means we are regularly reviewing our current ways of working and how to improve them.

Within our supply chains

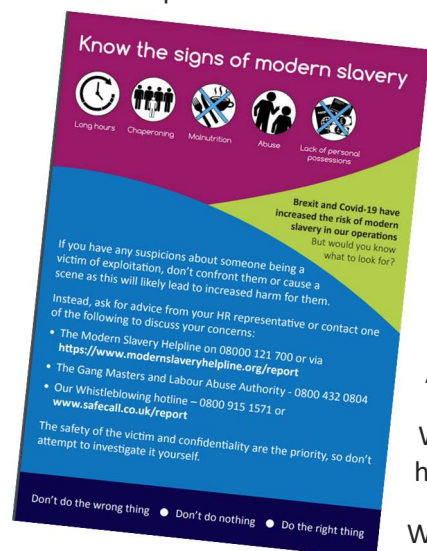
We will further evaluate any suppliers identified from the SEDEX risk assessment as high risk. Suppliers may be requested to complete a further ethical audit, if it is deemed necessary, and potentially complete e-learning modules on the SEDEX platform based on any non-conformances that arise. To do this evenly, we are ensuring all own brand suppliers will have a completed SAQ by June 2025, with only 14% of these currently outstanding.

Any suppliers that are implicated in the media as associated with modern slavery issues will be subject to a full investigation to address any potential issues.

Training: raising awareness and capacity building

Key members from different departments across the business, from the People team and Technical Services to Supply Chain and Commercial teams, have completed training with *Stronger Together* with the aim of developing a greater understanding of modern slavery and the best approaches to minimising the risk and implementing effective controls within our business and supply chain.

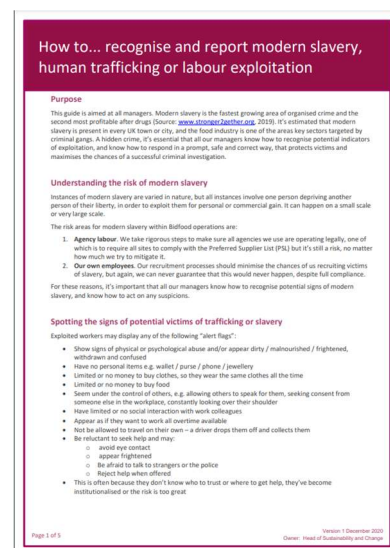
We have produced a *How to Recognise and Respond to signs of modern slavery, human trafficking and exploitation* guide which is available to all employees on our document store.



All employees have to complete modern slavery e-learning training. There is one module which is mandatory for all Bidfood employees and a second module focused on supply chains, targeted at relevant teams. The module for all employees includes *Do the Right Thing*, an online video created by the GLAA (Gangmasters and Labour Abuse Authority) showing the right way to respond to suspicions of exploitation.

We've also produced posters for sites to display, highlighting the different sources of help for anyone needing help or advice in this area.

We also recognised that Brexit increased the risk of exploitation, given that people aware of the increase in the number of European nationals uncertain about their immigration status. We provided our people managers with additional information and tools to help them manage this increased risk. The current cost of living crisis and global economic inequalities (and associated migration) also increase risks of exploitation.





Within our business

We've created guidelines for managers in terms of supporting anyone identified to be a victim of slavery in our operations. Hopefully this won't ever be needed, but should we ever find that anyone has been a victim of exploitation, we now have a package of support that's available to them, including paid leave of 5 days for time away from work to concentrate on liaising with support organisations and sorting out personal arrangements, as well as access to financial, health and emotional support.

We will continue with our mandatory e-learning for both spotting risks within our own operations, and for minimising risks in our supply chain.

Now that we have achieved 100% connection with all current own brand suppliers, we are focussed on the 14% of those suppliers who have not yet completed the latest version of the SEDEX SAQ.

We continue to complete the Modern Slavery Assessment Tool on the .gov website and are pleased to have maintained our score of 96%.

To date, no modern slavery has been identified in our internal operations nor are we aware from our audit and verification processes of any in our supply chains. We will continue to monitor the effectiveness of our existing controls internally, and review annually what improvements may be made to strengthen our auditing and verification procedures.

The enhanced resource provided for modern slavery and SEDEX management will continue to focus our efforts on supporting suppliers in the high risk category and creating a safe environment for suppliers to share additional information from us on the work they are doing to reduce the risk of slavery in their supply chains and operations.



Supporting the principles and standards of:

- Ethical Trade Initiative
- International Labour Organisation
- Dignity at Work Charter
- UK Gangmasters and Labour Abuse Authority



- Supplier Ethical Data Exchange (SEDEX):
www.sedexglobal.com
- Stronger Together:
www.stronger2gether.org

This statement has been approved by the Bidfood UK Senior Leadership Team and is reviewed and updated annually.



Andrew Selley, CEO at Bidfood UK,
December 2025